

## The Power of Changing How the Buyer Thinks

Change How Buyers Think About:	How:
Visuals	<ul><li>Use visuals selectively</li><li>White board in real time</li></ul>
Role of Agent	<ul> <li>Guiding the strategy/process/transition</li> <li>Explain what to expect from a risk advisor versus a transactional agent</li> </ul>
Insurance Strategy	<ul> <li>Explain various program structures – i.e., master program vs regional and trade-offs</li> <li>Share advice with confidence yet humility</li> <li>Share past experiences</li> </ul>
Risk Strategy	<ul> <li>Explaining emerging risks – how to mitigate</li> <li>Explain how we can pre-underwrite using Risk / Analytics to negotiate favorable terms</li> <li>Linking their Business strategy to our Risk strategy</li> <li>Facilitate a prospect discussion to hear views and build consensus (workshop approach)</li> </ul>
How to Buy Insurance	<ul> <li>Educate objectively on different approaches first, then guide them based on pros &amp; cons</li> <li>Challenge diplomatically yet confidently</li> </ul>
Cost Containment Strategies	<ul> <li>Quantify costs of implementation versus long-term payoffs (fire sprinkler versus possible premium credits, or reducing Mod Factor b X translates into \$Y savings)</li> </ul>
How to Take Control vs Be Victim of Insurance	<ul> <li>Support on contractual requirements</li> <li>Scenario modeling</li> <li>Explain our process to differentiate their risk (Top of Stack submission)</li> <li>Program structure – perform deductible analyses</li> <li>Risk tolerance discussion – visualize the risk treatment continuum</li> <li>Value of Safety / LC</li> <li>Explain captives, group captives so they understand the obligations</li> </ul>
Educate on the Insurance Ecosystem & Industry Dynamics	<ul> <li>Broker Models / How they impact client</li> <li>Broker compensation / Disclosure approaches</li> <li>Insurance industry financials – how does it work? How do UWs win?</li> <li>Listen &amp; empathize re carriers</li> <li>"Peek behind the curtain" on our industry</li> </ul>
Client Experience	<ul> <li>Deliver impactful Stewardship Review</li> <li>Invite to our Home Office</li> <li>Collaborate on joint success metrics</li> </ul>